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MEMORANDUM FOR: Deputy Director for Science and Technology
SUBJECT: Coordination of Research

1. A great deal of discussion has taken place recently concerning the wisdom of, and indeed the necessity for, coordinating the major research efforts of the Agency. There can be little doubt that in order to make maximum use of the scientific and technical capabilities of the Agency, expressed in terms of financial, personnel and physical resources, a much higher degree of coordination and interaction must take place.

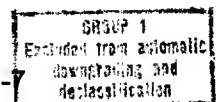
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2. With the above in mind, the Director, NPIC, and key members of his Staff have been holding discussions with the principally interested officers of the DDS&T, including [redacted] Chapman, [redacted] and others. It is apparent that ORD is planning, or possibly even started on, research programs which are already underway or in advance stages of planning in NPIC. Whether there is real overlap or duplication is hard to say owing to the fact that the ORD program has not been developed beyond the general conceptual phase, thereby making it impossible to get a true comparison with the more detailed NPIC program. In order to ensure that the ORD plans mesh with and complement the NPIC program, liaison, coordination and a full understanding on the part of both parties of each others' programs is essential. A system must be established and an individual appointed to see that the coordination takes place.

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3. Recognizing on the one hand, your role as the DCI's senior advisor on science and technology and on the other hand, the Director, NPIC's responsibilities for the development of exploitation equipment as set forth in NSCID #8, I am recommending that you appoint a senior individual from the DDS&T to serve as coordinator between NPIC and all elements of the DDS&T which are now, or may become involved in NPIC related research, develop-

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ment or engineering. I understand that you have hired []
[] and I feel he would be admirably suited for such a role. I
am appending to this memo a list of the duties and responsibilities
which I consider necessary to be spelled out. These have been
discussed with your people on several occasions, and I am asking
therefore that you approve them and make [] available for
this position as quickly as possible.

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RAY S. CLINE
Deputy Director for Intelligence

Attachment:
a/s

APPROVED: _____
Deputy Director for Science & Technology _____ Date _____

Distribution:
Original - NPIC
1 - DDJ
1 - DDS&T

NPIC/AA [] (8 October 1965)

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DUTIES AND RESPONSIBILITIES OF NPIC - ORD COORDINATOR

1. The DDS&T appoint a coordinator of R&D efforts affecting the photographic and image-sensing exploitation field.
2. The coordinator be administratively responsible to the DDS&T.
3. The coordinator serve as an advisor to the Director, NPIC and Director, ORD on Research & Development programs in the above mentioned fields.
4. The coordinator be made fully aware of all NPIC and ORD research and development plans and programs.
5. The coordinator take the lead in establishing continuing liaison and exchange of ideas, to possibly include exchange of personnel, between ORD and NPIC.
6. The coordinator alert the Director, ORD and Director, NPIC to any apparent conflict, overlap, or duplication in the proposed programs of both offices and recommend appropriate tasking.
7. Should any problems arise in the coordination of the R&D program the Director, ORD and Director, NPIC, on the advice of the coordinator, will meet to resolve them.
8. If the Director, ORD and Director, NPIC cannot agree the matter will be referred to the DDI - DDS&T level.

